

Annex A– Update of Major Projects

| Project | Previous period (RAG) | This period (RAG) | Summary |
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| Older Person's Accommodation Phase 2(ASC) | Green | Green | <p>Programme Wide - The City wide consultation into how and where our residents want to live in their later years has now been completed. Work is underway to produce some information about extra care accommodation and the accommodation available in the city.</p> <p>Work on site is progressing well on Burnholme Health & Wellbeing Campus, Marjorie Waite Court extra Care scheme and Lincoln Court. Initial scoping and feasibility work has begun on the potential to redevelop Crombie House. JRHT are progressing with their replacement care home and extra care units at New Lodge. The first phase is now due for completion in Autumn 2019.</p> |
| York Central | Amber | Amber | <p>Procurement by CYC of infrastructure delivery partners is progressing with tender documents issued in February, 4 tender returns were received in April 2019, further to approval of funding release by Executive in July 2019, Preconstruction Service Contract to commence September 2019.</p> <p>The WY+TF Full Business Case (having been conditionally approved by WYCA PAT), was approved by the Investment Committee in March. The HIF FBC is in 'clarification' stage, funding decision expected in Autumn 2019.</p> <p>The infrastructure element of the scheme is dependent on a Housing Infrastructure Fund (HIF) funding to progress. An announcement on the funding is imminent.</p> |
| Castle Gateway | Amber | Amber | <p>Delivery strategy - the financial modelling and options appraisals are ongoing to establish the recommended delivery strategy for work package 1 which, subject to Executive approval, will be taken to the Executive later in the year.</p> |

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| | | | A key element is securing planning permission for Work package 1 (Inc. St George's field car park and technical discussions with EA) and this has been submitted to planning. |
| Local Plan | Amber | Amber | <p>The Proposed Modifications consultation was undertaken for a period of 6 weeks between 10th June and 22nd July following submission of the proposed modifications and additional evidence to the Inspectors in March 2019 after approval by Executive. The representations have been submitted to the Inspector and officers are working to produce an update to the Regulation 22 (C) Consultation Statement and the Duty to Co-operate Statement for approval under the relevant delegated power prior to submission to the Inspectors.</p> <p>It is anticipated that the Inspectors will issue the Matters, Issues and Questions for the first phase of hearing sessions in September, following this the Council will notify representors and issue a six week notice of the hearing sessions. It is anticipated that hearing sessions could take place in October/November 2019.</p> |
| Guildhall | Green | Green | The construction contractor took possession of the Guildhall on the 16th of September, site establishment has commenced and construction will commence directly, the proposed contract period is 77 weeks. |
| Community Stadium | Green | Green | <p>Stadium and leisure Site predicted open and operational early 2020.</p> <p>Commercial site Cinema predicted opening December 2019 onwards, rest to follow early 2020.</p> |
| Adult Social Care – Future Focus | Green | Green | <p>Talking Points - The exit plan from this piece of work and handover to BAU has commenced.</p> <p>Evaluation - Following a detailed discussion of the data the evaluation has commenced which should present a detailed Cost Benefit Analysis (CBA) to demonstrate the financial case for CLS. Customer feedback from the survey is being analysed and will be presented to board during the next period.</p> |

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| | | | <p>Progressing Reviews - A detailed plan and approach has been approved - detailed and supported. This will be owned by current project team until new staff member joins the team.</p> <p>York Model - A detailed report of the evaluation, value and potential benefits of the commercialisation of work undertaken by IM23 was presented to the director of ASC and AD for Social Care on the 18th September.</p> <p>The wider Health and Social Care economy needs to respond to the asset based model. Additional benefits that may take more time to realise due to the complexity of the Health and Social Care system (for example commissioning and provision).</p> |
| Outer ring road (A1237) | Amber | Amber | <p>Working up detailed design details for Jcn 3 Clifton Moor and preparation of tender documents. Final Business Case for Jcn 3 Clifton Moor to be submitted to WYCA in October 2019.</p> <p>Draft Report to CYC Executive (Sept 2019 Meeting) to update Members on progress on YORR. This included information on bids for dualling, seeking additional funding for the 'enhanced option' for Jcn 3 Clifton Moor and proposals for compulsorily purchasing land.</p> |
| Housing Delivery Programme (HCA partnership) | Amber | Amber | <p>A Housing Delivery Programme update was considered by Executive on 26th September. This report included:</p> <ul style="list-style-type: none"> - Update on progress over the last 12 months. - Consideration of a Design Manual which sets objectives for the next sites within the programme. - Consideration of a sales brand to support our open market and shared ownership sales. - Proposed business case and sales approach. |
| Centre of Excellence | Green | Green | <p>Programme - Potential delay to programme caused by 2 key risks, drainage solution and Substation location. These risks have potential to impact on programme and cost.</p> |

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| | | | <p>Mitigation measures being put in place and risk monitored</p> <p>Piling works have commenced and school safety poster competition launched.</p> |
| Provision of School Places 2017-2023 | Amber | Amber | <p>Forecasting - Early investigations have begun to look at how to model future SEN need across the city.</p> <p>Capacity - Following the initial submission of the annual 'SCAP' return, await and respond to any queries from the Department for Education. This process continues for 2019 in coordination with the DfE, with final submission expected to take place in the autumn term.</p> <p>Communication - Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.</p> <p>Success of the work depends on accurate data (pupil demand and location and school supply (inc. MATS) and ensuring the costs of places are managed.</p> |
| Housing ICT Programme | Green | Green | <p>Programme is on track and no major issues are being encountered. Implementation planning is now complete with Capita (subject to Board agreement). The Implementation Plan and Project Initiation Document will be baselined and implementation commenced.</p> |
| Smart Travel Evolution Programme (STEP) | Amber | Amber | <p>Modelling tenders to go through initial evaluation stage.</p> <p>Suppliers are unable to meet the brief of this innovative project in terms of the strategic and real time modelling.</p> |
| Flood Risk | Green | Green | <p>Construction continuing at St Peters School, construction nearing conclusion at Memorial Gardens. Planning applications to be determined for Clementhorpe and Clifton Ings. Planning applications to be submitted for Strensall flood storage reservoir</p> |

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| City Centre Access Project | Green | Green | <p>Gough and Kelly are working with the PM to finalise the operational procedures and protocols in addition to CCTV camera location and installation with our security consultants as well as the PIA work. This will then be fed to MFD who are the principal designers.</p> <p>Scope has been extended to include CYC support to Make it York for HVM measures for the Xmas market and Xmas Lights Switch on. Detail design being finalised for the P1 measures.</p> |
| Parking Review | Green | Green | <p>First version of the Data Privacy Impact Assessment has been completed and will be brought to the October project board with the Information Governance team for a review and steer.</p> <p>Interview/demos with top 2 suppliers completed. Selection of winning supplier and award letter to be submitted following which, meeting with the new supplier to discuss next steps and develop the data migration plan.</p> |
| Children in Care Residential Commissioning | Green | Green | <p>Foster care recruitment business case agreed, foster care recruitment specification drafted ready for procurement, Foster Carer fees and allowances updated policy communicated to Foster Carers.</p> <p>Residential - Key stakeholders have been briefed on options and potential developments. Implementation plan, procurement strategy have been drafted for Project Board agreement.</p> <p>Ensuring there is sufficient carer provision and placements.</p> |
| Inclusion Review | Green | Green | <p>Work with IMPOWER has started to support the Inclusion review. This will focus on the identification of changes to culture and process which will help to better manage demand for statutory assessment and focus on improving the impact and effectiveness of My Support Plans and support for SEN in mainstream schools and settings. A key</p> |

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| | | | <p>outcome of this work will be to ensure cost effectiveness and reduce pressures on the DSG. A co-dependency is the review of early help services.</p> <p>The IMPOWER review will take place over the 12 weeks from 2nd September to 22nd November.</p> <p>Sufficient provision is not unlocked for children and young people with SEND are unable to access education</p> |
| Be Independent | Green | Amber | <p>The Assessment team has been identified as the first team to trial laptops with due to the nature of their work (mobile).</p> <p>Although initial discussions have taken place around the number of laptops to trial as well as software requirements with existing equipment with Assessment team as part of the User Research/ Design work as well as a request for a desktop engineer to be dedicated to this phase of user design work, this has been put on hold until a Windows 10 solution has been identified. Information on costs and time frames of the upgrade has been received from the supplier and a meeting with the project board will be arranged to make a decision on this.</p> |